

March 27, 2017

Presented by:
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Superintendent-Director



MINUTEMAN
A REVOLUTION IN LEARNING

FY18 MINUTEMAN BUDGET

Lexington Town Meeting

A REVOLUTION IN LEARNING

FY18 Budget/Assessments

DISTRICT: \$19,449,466 (-1.41%)

MEMBERS (10): \$11,551,483 (5.55%)

LEXINGTON ASSESSMENT: \$1,670,351

Increase - \$292,902

2016-2016 Highlights for MM

- District-wide election approves Project
- Restoration of “Level 1” status from DESE
- 100% 1st Pass Rate ELA Chemistry MCAS
- 99% 1st Pass Rate Biology MCAS
- 95% 1st Pass Rate Math MCAS
- “SP-1+” Bond Rating - Standard & Poor’s
- No “Management Letter” FY16 Audit
- Over \$1.2M Grant funding for equipment

District Challenges

- First budget year as we transition to a 10 Member Town District
- Revenue Changes:
 - Less Ch 70 State Aid due to smaller district
 - Less Out-of-District Tuition (State Reg change)
 - Subject to change based on Final State Budget

“Transition” Budget Realities

- Continue to “right size” staffing levels.
- Level fund all supplies and materials
- Capital equipment planning driven by inadequate MSBA FFE “formula”
 - Equipment purchases to offset gaps in the MSBA formulas. Actively seek grants, partnerships and private funds to invest in equipment for all programs

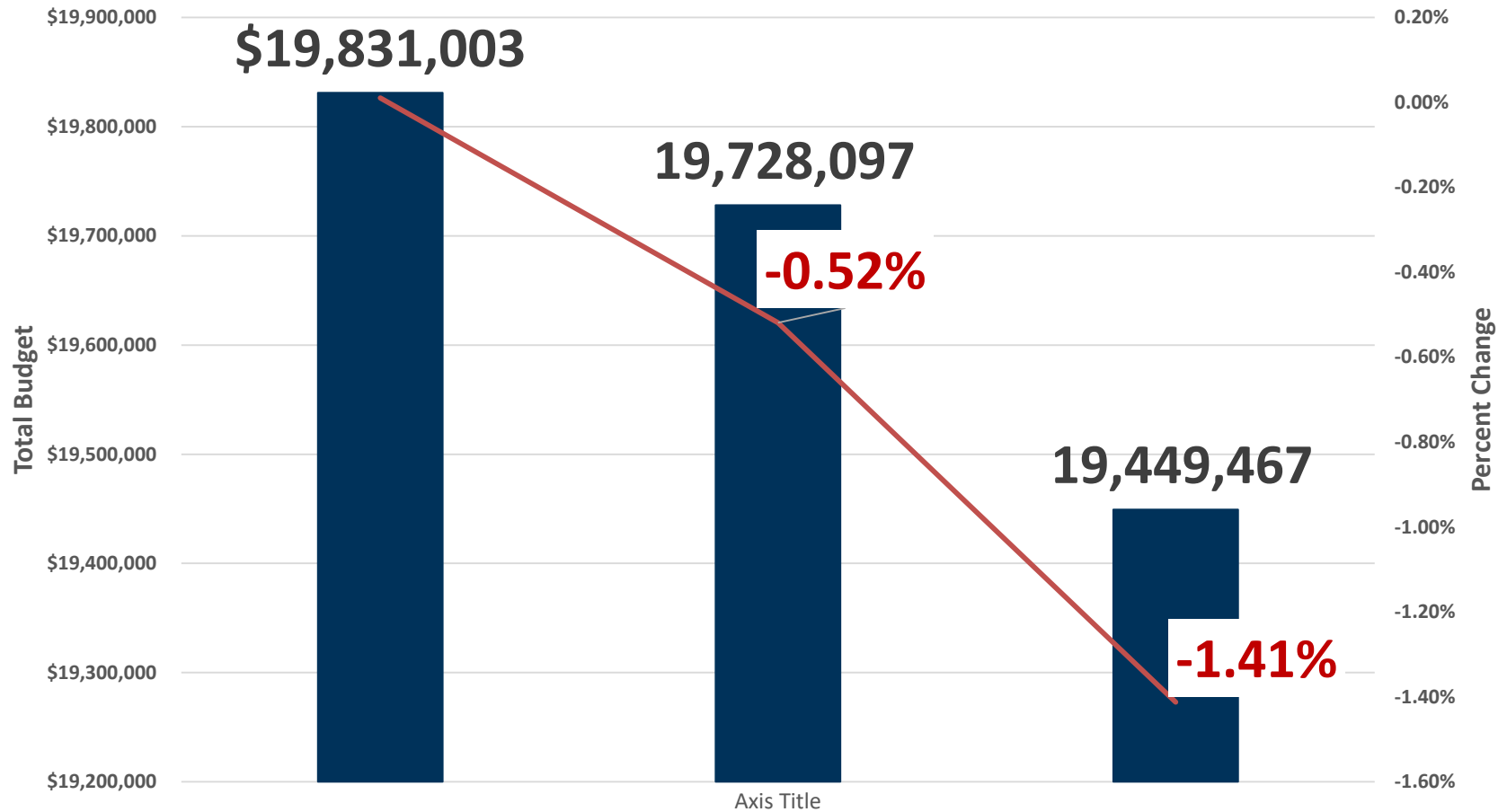
“Transition” Budget Realities

- Bus Transportation Contract
 - Reduced by \$283,000 (3.5 routes)
- Debt Service – New School
 - Feasibility Study \$149,800
 - Design/Construction \$522,172
- Building Repairs – Level Fund at \$40,000

FY18 Budget Requirements

- Funding for Year 1 Debt Service
- Continue to maintain a safe & secure learning environment in current building
- Implementation toward academy model
- Reconfigure bus transportation system
- Fund OPEB (Other Post Employment Benefits) – \$50,000
- Fund Stabilization Account – \$100,000

Budget History – Last 3 Years



Staffing – Last 3 Years

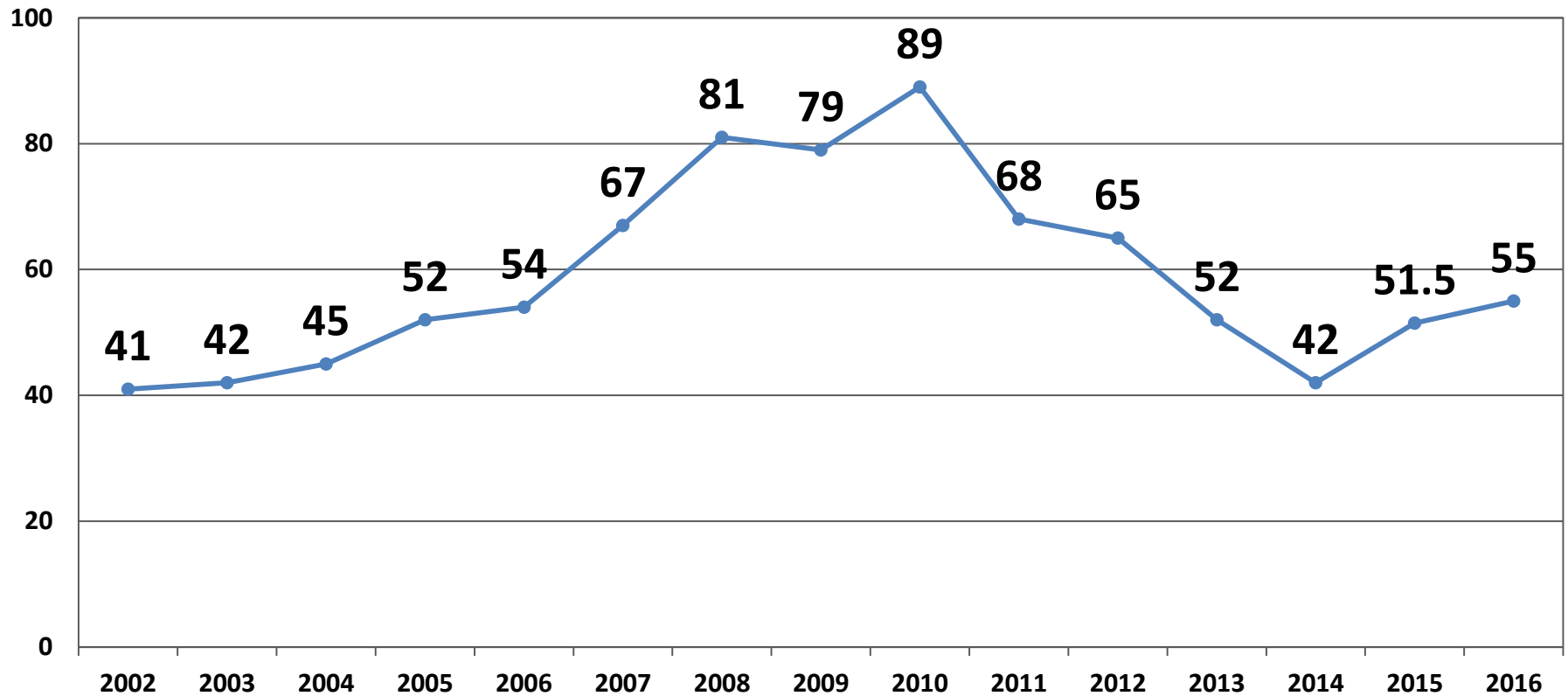
Staffing Reductions:

- FY16 – 6.0 FTE Teaching Staff/1.0 Admin
2.5 Support positions
- FY17 – 3.0 FTE Teaching Staff/1.0 Admin
- FY18 – 1.5 FTE Teaching Staff
1.5 Support positions

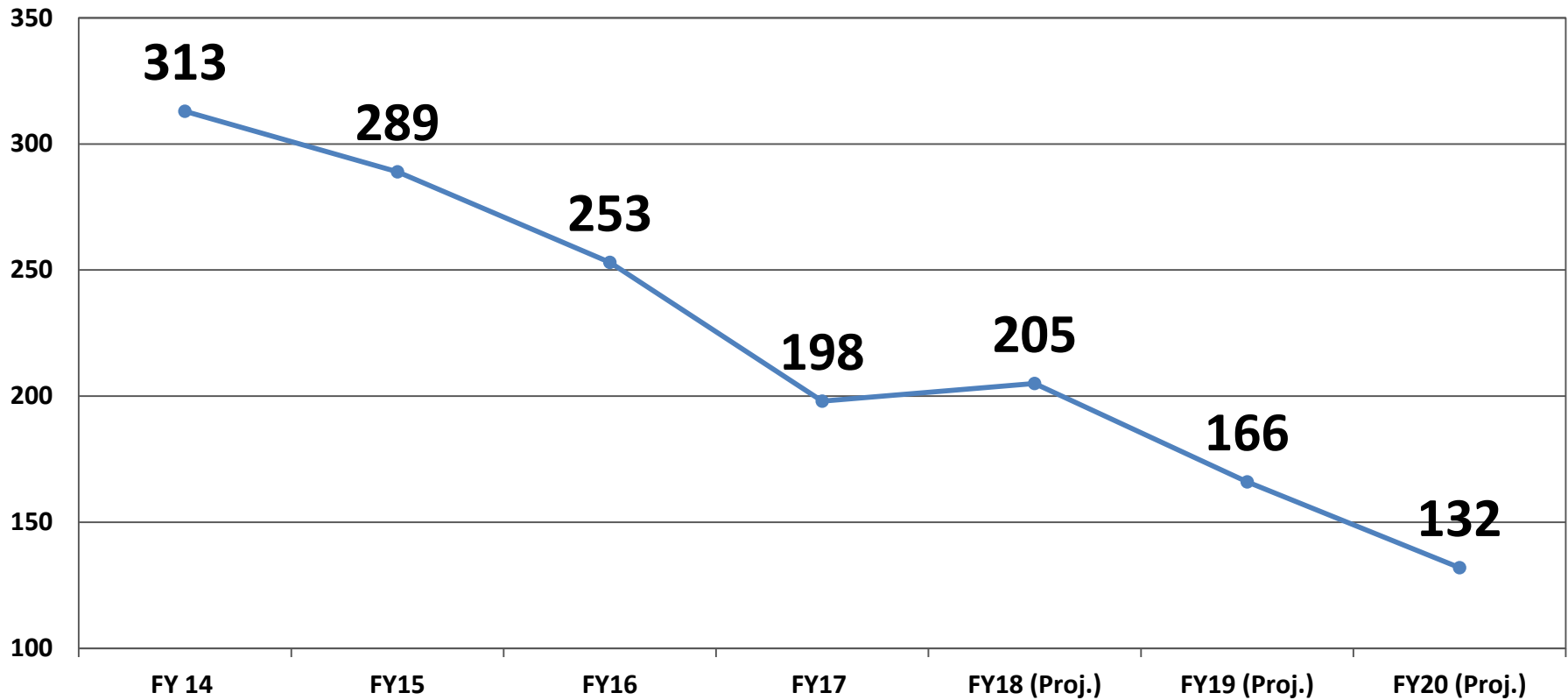
10/1/16 Enrollment – High School Only

| | <u>2017</u> | <u>2018</u> | <u>2019</u> | <u>2020</u> | <u>AM</u> | <u>Grand Total</u> |
|--------------------------|-------------|-------------|-------------|-------------|-----------|--------------------|
| In-District | 100 | 74 | 72 | 87 | 5 | 338 |
| Withdrawing Towns | 14 | 14 | 11 | 12 | | 51 |
| Out of District | 60 | 55 | 53 | 30 | | 198 |
| Total Enrollment | 174 | 143 | 136 | 129 | 5 | 587 |
| | | | | | | |
| Lexington | 16 | 11 | 11 | 11 | 5 | 54 |

Lexington Historical Enrollment



Non-member Enrollment FY14 Actual – FY20 Projected



Comparative March 1st Application Activity

| | Class of 2019 | Class of 2020 | Class of 2021 |
|---------------------------------------|---------------|---------------|------------------------------|
| Total Applications | 158 | 127 | 150 |
| In-District | 80 | 84 | 116 <i>*only 10 towns</i> |
| Out of District (eligible) | 78 | 43 | 34 |
| Out of District (<i>ineligible</i>) | 0 | 138 | 37 |

Enrollment

- Continue to utilize the guiding strategies, events and social media/advertising
- Engage further discussion with non-member cities/towns on the benefits of joining the Minuteman district
- Goal of reaching 100% target enrollment of 628 students is 3 to 5 years

Non-Member Tuition Challenge

- DESE Ch 74 regulations now restrict non-member 9th grade students access to Minuteman, *even if their Career Major is not offered at home!*
- Non Member Enrollment is projected to decline by about 1/3rd of current enrollment by FY20 and so will Revenue.

Revenue Plan

- Ch. 70 estimated decrease of (\$150,344)
- Reg. Transportation – increase of \$6,169
Based on 60% reimbursement
- Decrease In Prior Yr. Tuition (\$517,200)
 - Due to change in DESE regulations regarding Nonmember enrollment
 - 140 applications were received and not processed due to regulation changes
- Use of certified E&D - \$600,000

FY18 Budget - Revenue Plan

| Revenue Source | FY17 Revenue Plan | FY18 Revenue Plan | Difference |
|--|-----------------------------|-----------------------------|---------------------------|
| Est. Ch 70 Aid | \$ 2,184,747 | \$ 2,034,403 | -\$ 150,344 |
| Regional Transportation Reimb. (est. 60% reimbursement) | 928,943 | 935,112 | 6,169 |
| Prior Year Tuition | 4,445,668 | 3,928,468 | -517,200 |
| Current Year Tuition | 400,000 | 400,000 | 0 |
| Certified E&D | 825,000 | 600,000 | -225,000 |
| Member Town Assessments | <u>10,943,739</u> | <u>11,551,483</u> | <u>607,744</u> |
| TOTAL REVENUE | <u>\$ 19,728,097</u> | <u>\$ 19,449,466</u> | <u>-\$ 278,631</u> |

FY18 Budget Proposal

Expenditures By Function Code

| ACCOUNT CODE | ACCOUNT DESCRIPTION | FY2016 ACTUAL | FY2017 BUDGET | FY2018 PROPOSAL | DIFFERENCE |
|--------------|---------------------------------|----------------------------|----------------------------|----------------------------|--------------------------|
| 1000 | Administration | \$1,810,208 | \$1,739,885 | \$1,597,041 | -\$142,844 |
| 2000 | Student Instructional Services | \$9,511,386 | \$9,626,521 | \$9,825,078 | \$198,557 |
| 3000 | Student Services | \$2,186,450 | \$2,240,048 | \$1,902,488 | -\$337,560 |
| 4000 | Operation & Maintenance | \$1,798,664 | \$1,803,804 | \$1,779,420 | -\$24,384 |
| 5000 | Insurance, Retirement, Leases | \$2,713,344 | \$2,913,565 | \$2,787,268 | -\$126,297 |
| 6000 | Community Services | \$87,255 | \$100,000 | \$100,000 | \$0 |
| 7000 | Asset Acquisition & Improvement | \$947,319 | \$157,322 | \$272,623 | \$115,301 |
| 8000 | Debt Service | \$516,656 | \$1,116,952 | \$1,155,549 | \$38,598 |
| 9000 | Tuition Payments | <u>\$0</u> | <u>\$30,000</u> | <u>\$30,000</u> | <u>\$0</u> |
| | GENERAL FUND | <u>\$19,571,283</u> | <u>\$19,728,097</u> | <u>\$19,449,467</u> | <u>-\$278,630</u> |



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Discussion

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